



Leading Evaluation Field Document - Observation

Principal Name: _____ Observation Date and Time:

The post conference must be completed within five business days of the observation.

Setting: Business Meeting

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Setting and Comminicating Direction

The Setting & Communicating Direction rubric is designed to support the school administrator in building a shared vision and plan for continuous improvement, fostering the acceptance of group goals, and setting and communicating high performance expectations.

Next Document

	2					Return to Select Field Documents
	CIP: Continuous Improvement Plan	PD: Professional Developmen	t			,
Element	Descriptors					
Shared Purpose	Aligns all key decisions to the vision. Sets benchmarks and milestones in place to check on the progress of the vision.	Ensures the shared vision is clearly articulated and acted upon by staff via specific goals that explain what the vision looks like in the short-term and long-term. Conveys high expectations (verbal & written) for student learning that are aligned to school vision, mission, and goals.	Enlists stakeholders in developing, maintaining, and implementing a vision and mission for high student achievement and college readiness. Communicates and/or references school vision focused on academic outcomes as evidenced by:	Communicates and/or references school vision as evidenced by:		- Comments
Goal Setting	Works th school & district lead multiple longitudinal measurements.	 Facilitates leadership team in diagnosis of the school's strengths and weaknesses, using multiple 	Analyzes teacher evaluation and student achievement data to determine strengths and	Sets attainable, rigorous student achievement goals to rigorous achievement goals to rigorough		
	data/evidence, with feedback from staff, to assess the strengths & weaknesses of the school in order to set district-aligned goals for the CIP.	finatalevidence to set measurements for the CIP.	weaknesses in order to set, measurable d	,or marice.	for Setti in a Busi	no Goal Setting Element ng and Communicating Direction rubric ness Meeting Observation Setting. re this element should not print.
	• symmetric and achievable growth for all students, with designated	3 rd grade ELL; 10 th special education) are in place.				
	subgroups and content/grade-level specific goals (e.g., 5 th grade literacy ELL; high school algebra), are in place.					
Continuous Improvement Planning	Works with the staff to incorporate action steps in CIP that include: Differentiated PD with systematic monitoring and coaching. Targeted student intervention systems for identified sub-populations. (differentiated plans /materials, data analysis, remediation/intervention delivery, progress	Works with the staff to include task-analyzed objectives in CIP, aligned to goals, which are sequenced chronologically for PD and student intervention activities.	Works with the staff to: Include task-analyzed objectives that identify milestones toward the goal. Include action steps and timelines for achieving task-analyzed objectives. Budget funds and allocate resources and responsible person(s) aligned to each objective.	Aligns objectives to goal(s) in CIP. Lists measurable and attainable action steps for each objective in CIP. Includes source of funding for identified objectives.		
Consensus- Building around the CIP	 Empowers others to lead conversations with grade level and content area teams centered on the CIP goals. 	Builds school consensus around the CIP.	References goals in a variety of ways (e.g., meetings, planning sessions, and communications) to ensure the school-wide goals are present in everyone's mind.	Shares CIP with staff.		

- Evaluator Notes:	These will not print on the output

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Leading Evaluation Field Document - Observation

Principal Name: _____ Observation Date and Time:

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Setting: Grade Level Department Meetings

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Next Document

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Goal Setting	Works with school & district leadership team to use multiple longitudinal measures of data/evidence, with feedback from staff, to assess the strengths & weaknesses of the school in order to set district-aligned goals for the CIP. Ensures measurable indicators for significant and achievable growth for all students, with designated	 Facilitates leadership team in diagnosis of the school's strengths and weaknesses, using multiple sources of data/evidence to set measurable district-aligned goals for the CIP. Ensures targeted goal(s) for prioritized student subgroups (e.g., 3rd grade ELL; zoth special education) are in place. 	Analyzes teacher evaluation and student achievement data to determine strengths and weaknesses in order to set measurable district-aligned goals for the CIP.	Sets attainable, rigorous student achievement goals to close achievement gaps or maintain high levels of performance.	
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Leading Evaluation Field Document - Documentation

Observation Date and Time: Principal Name:

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Educator Goad Plans and School PD Plans Setting:

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Setting and Comminicating Direction

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Maricopa County Education Service Agency



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Name

Obervation Setting:

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Development Learning

Observation Date:

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Continuous Improvement Plan and Budgets
Educator Goal Plan s and School PD Plans

Student Achievement Data

Clear All

Setting and Communicating Direction Building Relationaships Developing the Organization Leading Instruction Securing Accountability

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